

INNOVATION REPORT FOR FINANCE

Outcome from investments made in the past 3 years		Investments in internal innovation			Investments in capability		
	FINANCIAL METRIC		QUANTITATIVE FINANCIAL	QUANTITATIVE NON-FINANCIAL		QUANTITATIVE FINANCIAL	QUANTITATIVE NON-FINANCIAL
Revenue from products launched		Cost of Innovation		Number of ideas in pipeline	Investments in internal & external trainings		Number of employees trained
New Product Vitality Index for products launched		R&D		Number of patents submitted for approval			
Efficiency of Innovation Investment from products launched							
Innovation Profitability Ratio for products launched		Investments in external innovation			Investments in culture		
		QUANTITATIVE FINANCIAL	QUANTITATIVE NON-FINANCIAL		QUANTITATIVE FINANCIAL	QUANTITATIVE NON-FINANCIAL	
Revenue from acquisitions		Acquisitions		Number of acquisitions	Investments in innovation culture development programs		Number of employees trained
Dividends from investments		Investments		Number of investments			
Revenue from joint ventures		Joint ventures		Number of joint ventures			
Revenue from pilots		Pilots		Number of Pilots			